# Town of Queen Creek Green Waste Removal

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# Problem Statement

- ▶ Divert green waste from landfills in the Town of Queen Creek, and create a usable end-product.
- Come up with a feasible program, discuss how this program will be implemented, and address how the people of the town will be involved in this program.
- We will need to understand the costs, infrastructure, and potential behavioral changes that will be associated with a new green waste program.
- Implications of this program in terms of residential responsibility, governance, market implications, and municipality must be addressed and clearly defined.

# **Potential Solutions**

- ▶ Biogas
- ► Compost Plant
- ► Maintain Landfill
- ► Rainwater Retention

# Approach to Solution

- Approach based on stakeholder involvement
- Recognize perspectives and responsibilities of these parties
  - ► Resident Responsibility
  - ► Government Role
  - Market Implications
  - Municipal Aspect

# Resident Responsibility

- ► Be educated on the subject
  - ▶ What green waste is
  - ► How to dispose of it
- Communicate with government
  - ▶ Understand the program being put in place

# Resident Importance

- ► Getting residents on board is VITAL
  - Willing to bear any extra costs
- Understand affluence of the community
  - ► Median income ~\$81,000

# Responsibility

- ► Residents must separate waste
- Maintain waste bins
- ► Keep on schedule with waste pick up

# Governmental Implications of Green Waste

# Education

- Avoid contamination
- ► Show people the benefits of Green Waste
- Inform why it is important to use a Green Waste bin
- ▶ Beneficial to all aspects of the situation

# Various Techniques of Education

- Preexisting Educational Infrastructure
- Media Outlets
- Green Waste Bin

# Education: Preexisting Educational Infrastructure

- ► Teach the process to children at a young age
- Children will take pride in helping the planet
- Children will educate their parents on the matter
- Field trips to the Green Waste facility would be a memorable experience for any child

# Education: Media Outlets

- Short public service announcements to educate the residents of Queen Creek about the program
- **▶** Television
- ► Radio
- Newspaper
- ► Social Media

### Green Waste Bin

- ► Vital information
- List of what can and can't be put in the bin
- Avoid last minute contaminations

### Incentives

- Tax breaks to participants of the Green Waste program
- Mandating that all residential and commercial facilities compost
- Providing subsidies to the companies involved in the municipal processes of Green Waste

### Disincentives

- Warnings Large visual cues on the Green Waste Bin
- Clear communication of the problem with the residents
- Fines only if necessary
- Important to be associated with positive impacts on the community

# Market Implications

Implications on the businesses who buy the end product?

- Contamination
- **▶**Complexity
- **►**Customer Base

# Contamination

- ▶ What is it?
  - ▶ Oil, feces, weed killer, herbicides, pesticides, fungicides, fertilizer, etc.
- ► Why is it a problem?
  - ► A lot of material with no home
- ► Solution?
  - ► Education, communication, & marketing

# Complexity

- ► How is it complex?
  - ▶ In a sense, it's a lot like brewing beer
- ► Why is that a problem?
  - ► Improper timing/accuracy can ruin the process
- ► Solutions?
  - ► Hire experienced professionals
  - Standardize the procedure

# **Customer Base**

- ► Why is it difficult to create?
  - ▶ Recycling green waste has not become a norm
- ► Solutions?
  - Marketing
  - Preserving quality and reputation
- ▶ Bottom line?
  - Quality is Key

# Municipal Aspect

### **Problems**

- ► Population boom 9,000/30,000
- ► Educating the public
- Enforcing laws or regulations relating to waste
- Diversion rate
- ▶ Financing

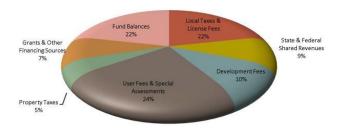
# **Financial**

#### ► Annual Budget Overview of Queen Creek

Where does the money come from?

Town sources as a percent of the total budget

#### FY14-15 Revenue Sources \$102.3M as a Percent of Total Sources



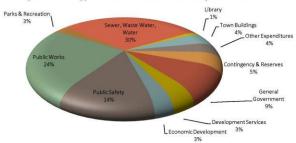
	FY 2013/14 Adopted Budget	FY 2014/15 Adopted Budget	% increase/ (decrease) year over year
Local Taxes & License Fees	\$ 15,757,717	\$ 22,066,000	40.0%
State Shared Revenues, Government Agency Reimbursements	9,712,500	9,685,000	(0.3%)
Development Fees	6,983,474	10,466,000	49.9%
User Fees & Special Assessments	18,792,191	24,755,000	31.7%
Property Taxes	4,052,882	4,950,960	22.2%
Grants & Other Financing Sources*	49,935,367	3,341,212	(93.3%)
Other (Unallocated revenues & expenditures for budget ceiling purposes & Capital Project Carry forward)	10,000,000	5,000,000	(50.0%)
Fund Balances (includes CIP fund balance)	2,174,045	22,010,197	912.4%
TOTAL	\$ 117,408,176	\$ 102,274,369	(12.9%)

<sup>\*</sup>FY 2013/14 Adopted Budget includes \$47.5M for H2O Acquisition

Where does the money go?

Town expenses as a percent of the total budget

#### FY14-15 Adopted Budget \$102.3M Expenditure Types as a Percent of Total Expenditures



	FY 2013/14 Adopted Budget	FY 2014/15 Adopted Budget	% increase/ (decrease) year over year
General Government	\$ 8,623,125	\$ 8,481,430	(1.6%)
Development Services	3,351,705	3,526,982	5.2%
Economic Development	2,429,599	2,931,213	20.6%
Fire/Public Safety/EMS	8,549,310	8,707,943	1.9%
Public Works/Transportation/CIP	10,882,665	29,862,025	174.4%
Parks & Recreation (a)	2,004,469	2,869,607	43.2%
Sewer, Waste Water, Water*, Solid Waste (1)	65,811,725	30,752,111	(53.3%)
Library	1,009,529	1,009,446	(0.0%)
Town Buildings	827,799	4,431,612	435.3%
Special Assessments/Municipal Town Center	3,918,250	3,921,000	0.1%
Contingency & Reserves	10,000,000	5,781,000	(42.2%)
TOTAL	\$ 117,408,176	\$ 102,274,369	(12.9%)

<sup>\*</sup>FY 2013/14 Adopted Budget includes \$47.5M for H2O Acquisition;

Includes \$0.6M reserves

<sup>&</sup>lt;sup>(b)</sup>Includes \$0.4M contingency/reserves

#### **Process**

- ► Infrastructure
- Zoning
- Pick up times
- ► Size and variety of green waste
- ► Rules and regulations

# **End Product**

- ▶ Diversion Rate
- ▶ Fertilizers
- ► Bio Fuels

# **Our Solution**

- ► Compost Plant most viable option
- Provides most benefits without damaging community
- Does require a large increase in infrastructure, or transportation to an existing plant

# **Implementing**

In order to implement this plan, education is the most important in terms of protecting the waste from contamination, and getting residents on board.

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# Questions?